

THE FIVE 5C'S OF AN EFFECTIVE LEADER: An assessment tool to determine leadership characteristics

Because a leader needs to have more than skills, this assessment tool frames athletic excellence around five educational aims or characteristics (the 5 C's) for an effective leader: competence, civility, character, citizenship, and chemical health. This instrument is designed to be used by athletic directors, administrators, or coaches to assess an individual's potential as an effective leader.

Usage:

- An AD, coach, or other administrator should observe a potential student leader for a limited period of time.
- Circle the appropriate number that best describes the potential leader on each of the five components.
- Determine average and calculate the total of the average scores.

≤ 2.0 = Would Not Recommend

- Make a recommendation whether the student should be a team leader, has potential, or should not be considered based on the average scores.
- Be sure to include comments of the things that were observed, both positive and negative.

Student Name:	Team:
Coach:	Name Surveyor:
	ge, take total score of each category and divide by number of questions in category.)
Competence average	Recommendation: (circle one)
-	
Civility average	Leader in Training
Character average	Would Not Recommend
Citizenship average	Areas of Strength:
Chemical Health average	
TOTAL AVERAGE SCORE:	
Scoring Key:	
4.0-3.0 = Team Leade	r
2.9-2.1 = Leader in Train	ing Areas for Improvement:



CIRCLE THE NUMBER THAT BEST DESCRIBES THE EVIDENCE OF THE CHARACTER OF THE POTENTIAL LEADER.

1= not evident 2= sometimes evident 3= mostly evident 4= strongly evident

COMPETENCE

Has necessary level of skill development and knowledge of game/strategies, and fitness/conditioning/ healthy behavior

Skill Development				
C– 1.1 Has developed the skills necessary to participate competently in the game		2	3	4
Knowledge of the Game/Strategies				
C-1.2 Demonstrates knowledge of the rules and conventions of the game	1	2	3	4
C– 1.3 Demonstrates knowledge of the strategies of the game	1	2	3	4
Fitness/Conditioning/Healthy Behavior				
C– 1.4 Demonstrates a level of physical conditioning and fitness sufficient of participate competently				
in the game	1	2	3	4
C-1.5 Demonstrates knowledge of healthy behaviors, including nutritional issues	1	2	3	4
COMPETENCE SCORE (average of ratings of items 1.1-1.5):				

CIVILITY

Demonstrates behavior that exemplifies consideration for others through respect, fairness, and caring

Respect				
C-2.1 Practices good manners on and off field; refrains from trash talk of opponents or teammates	1	2	3	4
C-2.2 Treats all persons respectfully, regardless of individual differences		2	3	4
C-2.3 Shows respect for legitimate authority (e.g. officials, coaches, and captains)		2	3	4
Fairness				
C-2.4 Is fair; treats others as one wishes to be treated		2	3	4
Caring				
C– 2.5 Listens to and tries to understand others; is sensitive and compassionate		2	3	4
C- 2.6 Actively supports teammates and others		2	3	4
CIVILITY SCORE (average of ratings of items 2.1-2.6):				



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CHARACTER

Demonstrates attitudes and behaviors that relate to moral strength, including responsibility, accountability, dedication, trustworthiness/fair play, and self control

Responsibility				
C-3.1 Dependable in fulfilling obligations		2	3	4
Accountability				
C- 3.2 Accepts responsibility for consequences of actions; doesn't make excuses or blame others		2	3	4
Dedication				
C– 3.3 Strives to excel	1	2	3	4
C– 3.4 Is committed	1	2	3	4
C-3.5 Perseveres (gives 100% effort; doesn't give up in the face of setbacks)		2	3	4
Trustworthiness/ Fair Play				
C– 3.6 Demonstrates truthfulness		2	3	4
C– 3.7 Plays by the rules of the game; doesn't cheat		2	3	4
Self Control				
C-3.8 Controls anger and frustration; refrains from displays of temper and bad language		2	3	4
C-3.9 Accepts losing/winning gracefully (congratulates opponents; doesn't sulk or display other negative behavior		2	3	4
CHARACTER SCORE (average of ratings of items 3.1-3.9):				



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CITIZENSHIP

Represents the social responsibility to the team and community through commitment, teamwork, and role modeling

Commitment				
C-4.1 Is faithful to the ideals of the game, including sportsmanship			3	4
C– 4.2 Keeps commitments to the team (e.g. is diligent about practice and following rules)		2	3	4
C- 4.3 Shows team spirit (encourages others, contributes to good morale)		2	3	4
Teamwork				
C– 4.5 Works well with teammates to achieve team goals		2	3	4
Role Modeling				
C– 4.6 Sets a good example for teammates, younger players, fans, and school community	1	2	3	4
CITIZENSHIP SCORE (average of ratings of items 4.1-4.6):				
CITIZENSTIF SCORE (average of ratings of items 4.1-4.0).				

CHEMICAL HEALTH

Supports zero tolerance of chemical health use individually and for the team through role modeling, communication, and enforcement

Role Modeling C – 5.1 Follows the standards for athlete chemical health use as dictated by the code of conduct 1 2 3 4 Communication C – 5.2 Speaks of standards of behavior, especially of chemical health issues among teammates 1 2 3 4 C – 5.3 Acts as a conduit between the team and coaches 1 2 3 4 Enforcement C – 5.4 Confronts any teammate that discourages or fails to comply with chemical health standards 1 2 3 4 C – 5.5 Takes any behaviors of concern or noncompliance of code of conduct to adult authority 1 2 3 4 CHEMICAL HEALTH SCORE (average of ratings of items 5.1-5.5):